Form	99	0
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## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information

Open to Public Inspection

OMB No. 1545-0047 2023

Depa Inter	artment nal Rev	of the Treasury venue Service			Do not Go to ww	enter social se ww.irs.gov/Forn	curity numbe n990 for ins	rs on this form as i tructions and t	it may be mad he latest in	de public. formation			Inspec	
Α	For t	he 2023 caler	ndar	year, or ta		-			B, and endir				, 20	
		if applicable:	С			-					D Employ	yer iden	tification numb	er
	A	ddress change	TH	IE NEW (	CHILDR	EN'S MUS	EUM				95-	3619	583	
	N	ame change				D AVENUE					E Teleph	one num	iber	
	In	nitial return	SA	AN DIEG	), CA	92101					619	-233	8-8792	
	Fi	nal return/terminated												
	_	mended return									G Gross	receipts	\$ 6.1	98,673.
		pplication pending	F	Name and ad	dress of prin	cipal officer:		BUTLER-HELLE	т. т. <del>т.</del> т.	H(a) Is this	a group retu		- 1	Yes X No
			-	ME AS C A	ABOVE	EI	JILADEIN	BUILER-HELLE	WELL	H(b) Are all	subordinate " attach a lis	s include	ed?	Yes No
ī	Tax	-exempt status:	_	501(c)(3)	501(c)	()	(insert no.)	4947(a)(1) o	r 527	lf "No,	" attach a lis	t. See in	structions.	
J				THINKPI				1017(4)(1) 0	027	H(c) Group	exemption n	umber		
ĸ	-	n of organization:		Corporation	Trust	Association	n Other	L	Year of format				legal domicile:	CA
Pa		Summa		Corporation	Hust	71550014101	ould				т [	State of	legal domicile.	011
10	1			the organiz	ation's m	ission or mo	st significar	nt activities: TH	E NEW CI	HTLDREN	I'S MUS	EIIM	(THE "M	USEUM")
	-							N'S MUSEUN						
nce								THINKING						
Governance								CONTEMPORA						
ove	2	Check this b	ox	if the	e organiza	tion disconti	nued its op	erations or disp	posed of m	ore than 2		net as	ssets.	
ğ							•	ine 1a)				3		21
~ ଦୁ	4				-	-	-	ody (Part VI, lin				4		21
itie	5							(Part V, line 2a				5		113
Activities &	6				•	-		line 10				6		21
A								, line 12				7a 7b		0.
	U	Net unrelate	u bu				11 990-1, Fa	art 1, 11110 1 1			Prior Year	70	Curror	<u>0.</u> nt Year
	8	Contribution	s an	d arants (F	Part VIII li	ine 1h)					1,609,6	:22		89,910.
ue	9	Program ser		<b>.</b> .		,					1,009,0 2,059,1			71,035.
Revenue	10	-								2	93,3			32,107.
Be	11		stment income (Part VIII, column (A), lines 3, 4, and 7d)								-209,1			53,313.
	12	Total revenu	ie –	add lines 8	3 through	11 (must eq	ual Part VII	l, column (A), l	line 12)	6	5,553,0			39,739.
	13							1-3)			, ,			
	14							)						
	15	Salaries, oth	ner c	ompensatio	on, emplo	yee benefits	(Part IX, c	olumn (A), line	s 5-10)	3	3,810,5	551.	3.7	93,210.
ses	16a	Professional	fund	draising fee	es (Part I)	- K. column (A	). line 11e)							
Expenses		Total fundra		-										
Ä			Ŭ		•		,		96,775.	-			0.5	0.6 015
	17			-				e)			2,268,9			06,915.
	18				-	•		n (A), line 25).			5,079,4			00,125.
	19	Revenue les	s ex	penses. Si	ibtract lin	e 18 from lin	e I2				473,			60,386.
Net Assets or Fund Balances	20	Total acceta		rt V lina 11	E)						ng of Curre			of Year
sset 3ala	20 21										),953,3			41,399.
et A	21				-						L,420, <sup>-</sup>			82,218.
					s. Subtrac	t line 21 fror	n line 20			. 19	9,532,0	527.	19,3	59,181.
	rt II	Signatu												
Unde	er pena plete, D	Ities of perjury, I o Declaration of prep	declare barer (	e that I have e: other than offic	xamined this cer) is based	return, including on all information	accompanying on of which pre	schedules and state parer has any knowl	ements, and to edge.	the best of n	ny knowledge	and bel	lief, it is true, co	prrect, and
					,			···· · · · · · · · · · · · · · · · · ·						
~		Signature o	of offic	er						Date				
Siç He	jn ro	-				T 171.717 T								
ne	ie			<u>H BUTLI</u> ne and title	ЕК-НЕГ	LԷМԷՐՐ			(	CEO				
				arer's name		Preparer's	signature		Date		Cherli	:2	PTIN	
_					v		-	NOV		101	Check	if		א די נ
Pa				M. KNO			YA M. K	AUM	10/28	/ 24	self-employ	ea	P005138	/4
Pre	e Or			-	& COLE						Final Fire	~ -	0000000	0
05	eor	IIY Firm's add	ress	-		) DEL RI		, SUITE 20	10		Firm's EIN		-207656	
N.4 -			اماد		DIEGO,	CA 9210		in atur ati			Phone no.		.294.72	1 1
ivia	/ trie	IND UISCUSS T	iiis r	eturn with	uie prepa	rer snown at	Juve: See	instructions					. X Yes	No

BAA For Paperwork Reduction Act Notice, see the separate instructions.

Form	n <b>990 (2023)</b>	THE NEW CH	HILDREN'	S MUSEUM		95-3	619583	Page 2
Par				ce Accomplishments				
				ponse or note to any line i	n this Part III			Х
1	Briefly descr	ibe the organizati	ion's missior	1:				
	<u>SEE SCHE</u>	<u>DULE_O</u>						
2	-		any significar	t program services during the	-			
	Form 990 or		· · · · · · · · · · · · · · · · · · ·				Yes	X No
		ribe these new ser						
3	-		-	make significant changes i	n now it conducts	, any program services?	Yes	Х Ио
		ribe these changes			- <b>b</b> - <b>c</b> - <b>b</b> - <b>b</b> - <b>c</b>			
4	Section 501(	c)(3) and 501(c)(	ogram servi 4) organizat	ce accomplishments for ear	the amount of gra	nts and allocations to othe	ers. the total e	expenses. xpenses.
	and revenue	, if any, for each	program ser	vice reported.	<b>J</b>		-,	<i>'</i>
4a	(Code:	) (Expense	es\$,	272,850. including gra	ants of \$	) (Revenue	\$ <u>2,4</u> 7	1,035.)
	<u>SEE_SCHE</u>	DULE_O						
4b	(Code:	) (Expense	es \$	including gra	ants of \$	) (Revenue	\$	)
					<u> </u>			
4c	(Code:	) (Expense	es \$	including gra	ants of \$	) (Revenue	\$	)
4d		m services (Desc						
	(Expenses	\$		ncluding grants of \$		) (Revenue \$		)
4e	Fotal program	m service expens	es	4,272,850.				000 (2022)

_	990 (2023) THE NEW CHILDREN'S MUSEUM 95-36195	33	F	age <b>3</b>
Par	t IV Checklist of Required Schedules		V	N
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes X	No
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>	7		Х
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>	8	х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	11a	х	
b	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		Х
С	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	Х	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>	19		Х
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>			Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21		Х
BAA			1 <b>990</b> (	(2023)

Form 990 (2023) THE NEW CHILDREN'S MUSEUM
Part IV Checklist of Required Schedules (continued)

r ai	Checkist of Required Schedules (continued)			
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	No X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Х	
	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a.</i>	23 24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		X
	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L. Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29	Х	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I.</i>	33		Х
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI.	37		Х
	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par				_
	Check if Schedule O contains a response or note to any line in this Part V			
-			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c		
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95-3619583 Page 4

Form	orm 990 (2023) THE NEW CHILDREN'S MUSEUM	95-3619583		F	Page 5
Parl	Part V Statements Regarding Other IRS Filings and Tax Compliance (co	ontinued)			
				Yes	No
2a	2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<b>2</b> a 113			
b	<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employme	nt tax returns?	2b	Х	<u> </u>
3a	3a Did the organization have unrelated business gross income of \$1,000 or more during the ye	ar?	3a		Х
b	<b>b</b> If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule 0.</i>		3b		
4a	<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or oth financial account in a foreign country (such as a bank account, securities account, or other	er authority over, a financial account)?	4a		Х
b	b If "Yes," enter the name of the foreign country				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financia				<u> </u>
	<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax	-	5a		X
	<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shell		5b		Х
	c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		+
	<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, a solicit any contributions that were not tax deductible as charitable contributions?		6a	Х	
	<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contribution not tax deductible?	utions or gifts were	6b	Х	
	7 Organizations that may receive deductible contributions under section 170(c).				
а	a Did the organization receive a payment in excess of \$75 made partly as a contribution and services provided to the payor?	partly for goods and	7a		X
b	<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided		7u 7b		
	<ul> <li>c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it Form 8282?</li> </ul>	was required to file	7c		Х
d	<b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year		-		
е	e Did the organization receive any funds, directly or indirectly, to pay premiums on a persona	I benefit contract?	7e		Х
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal be	nefit contract?	7f		Х
g	g If the organization received a contribution of qualified intellectual property, did the organization file as required?	Form 8899	7g		
	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did th Form 1098-C?		7h		
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained organization have excess business holdings at any time during the year?		8		
9	9 Sponsoring organizations maintaining donor advised funds.				
	a Did the sponsoring organization make any taxable distributions under section 4966?		9a		
b	<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related pe	rson?	9b		
	10 Section 501(c)(7) organizations. Enter:				
	a Initiation fees and capital contributions included on Part VIII, line 12	10a			
	<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
	11 Section 501(c)(12) organizations. Enter:				
	a Gross income from members or shareholders.	11a			
	<b>b</b> Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.).		10		
	<ul> <li>12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of b If "Yes," enter the amount of tax-exempt interest received or accrued during the year</li> </ul>	12b	12a		
	<ul> <li>B in res, enter the amount of tax-exempt interest received of accrued during the year</li> <li>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</li> </ul>	120			
	<b>a</b> Is the organization licensed to issue qualified health plans in more than one state?		13a		
a	<b>Note:</b> See the instructions for additional information the organization must report on Schedu		150		
b	<ul> <li>b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.</li> </ul>				
с	c Enter the amount of reserves on hand				
	14a Did the organization receive any payments for indoor tanning services during the tax year?.		14a		Х
	<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation of		14b		1
	<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 excess parachute payment(s) during the year?	in remuneration or	15		Х
16	<ul><li>If "Yes," see the instructions and file Form 4720, Schedule N.</li><li>Is the organization an educational institution subject to the section 4968 excise tax on net in</li></ul>	nvestment income?	16		X
17	<ul> <li>If "Yes," complete Form 4720, Schedule O.</li> <li>Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage</li> </ul>	in any activities that would			
17	result in the imposition of an excise tax under section 4951, 4952, or 4953?		17		
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Form 990 (2023)

b	Enter the number of voting members included on line 1a, above, who are independent 1b 21									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	2		v						
-	officer, director, trustee, or key employee?	2		Х						
3	B Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?SEE.SCH.O									
4	Did the organization make any significant changes to its governing documents									
	since the prior Form 990 was filed?	4		Х						
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х						
6	Did the organization have members or stockholders?									
7a	a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?									
b	<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?									
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:									
	The governing body?	8a	Х							
b	Each committee with authority to act on behalf of the governing body?	8b	Х							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i>	9		Х						
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	eveni		ode.)						
			Yes	No						
	Did the organization have local chapters, branches, or affiliates?	10a		Х						
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b								
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х							
	Describe on Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O									
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х							
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х							
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done SEE. SCHEDULE. Q	12c	Х							
13	Did the organization have a written whistleblower policy?	13	Х							
14	Did the organization have a written document retention and destruction policy?	14	Х							
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?									
	The organization's CEO, Executive Director, or top management official. SEE . SCHEDULE0.	15a	Х							
b	Other officers or key employees of the organization SEE . SCHEDULE . 0.	15b	Х							
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		Х						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b								
Sec	tion C. Disclosure	100	1	1						
_	List the states with which a copy of this Form 990 is required to be filed CA									
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 50 available for public inspection. Indicate how you made these available. Check all that apply.	1(c)(3	3)s on	ly)						
	X     Own website     X     Upon request     Other (explain on Schedule O)									
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements availate the public during the tax year. SEE SCHEDULE O	ble to								
20	State the name, address, and telephone number of the person who possesses the organization's books and records.									
	ANNEKA VAN DONGEN 200 WEST ISLAND AVENUE SAN DIEGO CA 92101 (619) 795-1378									

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on

Check if Schedule O contains a response or note to any line in this Part VI.

b	Enter	the	number	of	vc
υ.		ui i C	nunber	01	• •

Form 990 (2023)	THE	NEW	CHILDREN'S	MUSEUM

Schedule O. See instructions.

**1a** Enter the number of voting members of the governing body at the end of the tax year..... If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad

authority to an executive committee or similar committee, explain on Schedule O.

Section A. Governing Body and Management

21

1a

Х

No

Yes

BAA

Form 990 (2023) THE NEW CHILDREN'S MUSEUM	95-3619583	Page 7
Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Independent Contractors	Compensated Employee	es, and
Check if Schedule O contains a response or note to any line in this Part VII		
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensate	ed Employees	
1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending w organization's tax year.	vith or within the	

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

			(C)							
	(A)	(B)	Position (do not check more than one		than one	(D)	(E)	(F)		
	Name and title	Average hours	offic	box, unless pe officer and a c		Constant and an		company an action from	Reportable compensation from	Estimated amount of other
		per week (list any	Individual trustee or director	Institutional trustee	Officer	Key employee	High emp	the organization (W-2/1099-	related organizations (W-2/1099-	compensation from the organization
		hours for related	vidual t lirector	itutio	cer	em	ner Nove	MISC/1099-NEC)	MISC/1099-NEC)	and related organizations
		organiza- tions	tor al	onal		ploy	con			
		below dotted	uste	trus		ee	lpen			
		line)	ă	itee			Highest compensated employee			
(1)	ELIZABETH BUTLER-HELLEWELL	40					ä			
_(.)	CEO	0	•		Х			228,723.	0.	13,348.
(2)	GABRIELLE WYRICK	40						220/123		10,010.
_`_'_	CHIEF CURATOR	0			Х			132,843.	0.	8,434.
(3)	CRAIG WINTERS	40				-	V			
	DIRECTOR	0			X			93,226.	0.	6,963.
(4)	PRIYA HUGGETT	0								
	DIRECTOR	0	Х					0.	0.	0.
(5)	WENDI MCKENNA	0.4								
	DIRECTOR	0	Х					0.	0.	0.
(6)	GREG_GOSSARD	0.4								
	VICE CHAIR	0	Х		Х			0.	0.	0.
_(7)_	BRENT DOUGLAS	0.4								_
	DIRECTOR	0	Х					0.	0.	0.
(8)	MARYANNE_PFISTER	<u>0.4</u>							0	0
(0)	DIRECTOR	0	Х					0.	0.	0.
<u>(9)</u>	DANIELLE MOORE	0.3			37			0	0	0
(10)	SECRETARY	0.3	Х		Х			0.	0.	0.
(10)	CAROLINE PERRY	0.3	х					0.	0.	0.
(11)	STEPHANIE EPSTEIN	0.1	Λ					0.	0.	0.
<u>(ii)</u>	DIRECTOR	0.1	Х					0.	0.	0.
(12)	LAWRENCE TAYLOR	0.4	Λ					0.	0.	0.
<u> </u>	DIRECTOR	0	Х					0.	0.	0.
(13)	LYNDA FORSHA	0.4								<u>.</u>
<u> </u>	DIRECTOR	0	Х					0.	0.	0.
(14)	CLAUDIA AMEZCUA	0.3								
	DIRECTOR	0	Х					0.	0.	0.
BAA		TEEA0	107L	08/2	3/23					Form 990 (2023)

# Form 990 (2023) THE NEW CHILDREN'S MUSEUM 95-3619583 Page 8 Part VII Section A Officers Directors Trustees Key Employees and Highest Compensated Employees (continued)

Fai	t vii Section A. Onicers, Directors, Tru	Islees, I	ney	որ	טונ	yee	:5, 8		a nignest com	ipensaleu Emp	oyees	• (CONTI	nuea)
	(A) Name and title	(B) Average hours per week (list any hours for related organiza- tions below dotted line)	box,	not cheo unless er and a	pers a dir	ion nore tl son is rector/	both a	an e)	(D) Reportable compensation from the organization (W-2/1099- MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099- MISC/1099-NEC)	compe the o an	(F) ated amo of other nsation t ganizati d related anization	from ion
(15)	BILL PAYNE	_ <u>0.3</u> 0	Х						0.	0.			0.
(16)	REBECCA GENNARO	0.6							<u> </u>				<u> </u>
	CHAIRMAN	0	Х	2	Х				0.	0.			0.
(17)	MARISOL RENDON	<u>0.2</u>	·······································						0	0			0
(10)	DIRECTOR ROBERT MARASCO	0.3	Х				_		0.	0.			0.
(10)	DIRECTOR	0.3	Х						0.	0.			0.
(19)	MERRILEE NEAL	0.4							0.	0.			0.
<u> </u>	DIRECTOR	0	Х						0.	0.			0.
(20)	DENISE MONTGOMERY	_0.1_											
	DIRECTOR	0	Х						0.	0.			0.
(21)	ELIZABETH PHELPS	<u>0.2</u>	v						0	0			0
(22)	DIRECTOR JAMIE INN	0.5	Х		_				0.	0.			0.
<u>/</u> _/_	DIRECTOR	0	Х						0.	0.			0.
(23)	LAURIE MITCHELL	0.4											
	DIRECTOR	0	Х						0.	0.			0.
(24)		0.6							U'				
(05)	DIRECTOR	0	Х		( )				0.	0.			0.
(25)													
1b	Subtotal								454,792.	0.		28,7	745
с	Total from continuation sheets to Part VII, Section	on A						. '	0.	0.			0.
	Total (add lines 1b and 1c).								454,792.	0.		28,7	745.
2	Total number of individuals (including but not limited	to those I	isted	above	e) w	ho r	eceiv	/ed	more than \$100,00	0 of reportable comp	ensatio	ſ	
	from the organization 2												
_												Yes	No
3	Did the organization list any <b>former</b> officer, direct on line 1a? If "Yes, "complete Schedule J for such										. 3		Х
4													
-	For any individual listed on line 1a, is the sum of the organization and related organizations greate such individual	r than \$1	50,00	00? <i>If</i>	ε "Υ	es,"	com	iple	ete Schedule J for		. 4	X	
5	Did any person listed on line 1a receive or accrue for services rendered to the organization? If "Yes	e compen s," comple	isatio e <i>te S</i>	n fror chedu	m a <i>ile</i> .	iny i <i>J foi</i>	unrel r suc	ate ch p	ed organization or	individual	. 5		Х
Sec	tion B. Independent Contractors												
1	Complete this table for your five highest compensation from the organization. Report compen-	sated inde sation for	epen the c	dent o alenda	con ar ye	trac ear e	tors <sup>.</sup> endin	tha ng v	it received more th vith or within the or	1an \$100,000 of ganization's tax year			
	(A)				,			5	(B)		()	C)	
	Name and business addr	ress							Description of	of services	Compè	nsatio	n
2	Total number of independent contractors (including b \$100,000 of compensation from the organization	ut not limi 0	ited to	o thos	e lis	sted	abov	/e)	who received more	than			
		v											

## Form 990 (2023) THE NEW CHILDREN'S MUSEUM

## Part VIII Statement of Revenue

95-3619583

Page 9

Part	t VI	<b>II</b> Statement of Revenue Check if Schedule O contains	a resi	oonse or note to an	v line in this Part V	111		П
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
र, र <u>ू</u>	1a	Federated campaigns	1a					
ner	b	Membership dues	1b	617,689.				
کل کل	с	Fundraising events	1c	507,640.				
aifter /	d	Related organizations	1d					
ini S, O		Government grants (contributions)	1e	538,784.				
ution her S	f	All other contributions, gifts, grants, and similar amounts not included above	1f	1,925,797.				
Contributions, Gifts, Grants, and Other Similar Amounts	g	Noncash contributions included in lines 1a-1f.	1g					
	h	Total. Add lines 1a-1f			3,589,910.			
Program Service Revenue				Business Code				
ven	2a	ADMISSIONS		900099	1,795,272.	1,795,272.		
Be	b	PARKING		900099	230,561.	230,561.		
vice	С	FACILITY RENTAL		900099	225,564.	225,564.		
Sen	d	BIRTHDAY ROOM RENTAL	<u> </u>	900099	83,258.	83,258.		
E		EDUCATIONAL PROGRAMS		900099	79,553.	79,553.		
bo		All other program service revenue			56,827.	56,827.		
Ğ	g	Total. Add lines 2a-2f			2,471,035.			
	3	Investment income (including divid other similar amounts)	ends,	interest, and	32,107.			32,107.
	4	Income from investment of tax-e			52,107.			52,107.
	5	Royalties	•	•				
	-	(i) F		(ii) Personal				
	6a	Gross rents	,736			OD I		
	b	Less: rental expenses 6b	//00	•	C			
			,736					
		Net rental income or (loss)			38,736.			38,736.
		Gross amount from (i) Sect		(ii) Other				
	74	sales of assets						
	h	other than inventory Less: cost or other basis						
		and sales expenses <b>7b</b>	`					
	с	Gain or (loss) 7c						
	d	Net gain or (loss).						
e	8a	Gross income from fundraising events						
en		(not including $\$ 507,640$	<u>).</u>					
ev		of contributions reported on line 1c).						
<u>ل</u> ت بر		See Part IV, line 18	8	00/100.				
Other Revenue		Less: direct expenses	8	245,414.	015 004			015 004
0		Net income or (loss) from fundra	aisiriy		-215,294.			-215,294.
	9a	Gross income from gaming activities. See Part IV, line 19	9	a				
	b	Less: direct expenses	9	b				
	С	Net income or (loss) from gamin	g acti	vities				
·	1 <b>0</b> a	Gross sales of inventory, less returns and allowances	10	a 00 170				
	h	Less: cost of goods sold		la <u>23,170.</u> lb 13,520.				
		Net income or (loss) from sales			9,650.			9,650.
6				Business Code	5,050.			5,050.
٦, c	11a	CREDIT CARD REWARDS		900099	10,886.	10,886.		
ê ≱	b	OTHER INCOME		900099	2,709.	2,709.		1
	ç			500055	۷,103.	2,103.		+
ela Ver				L		l		
scellaneo <u>Revenue</u>	d	All other revenue						
Miscellaneous Revenue		All other revenue			13,595.			

2	990 (2023) THE NEW CHILDREN'S MU			95-3619	583 Page
	ion 501(c)(3) and 501(c)(4) organizations must com		per organizations must co	omplete column (Δ)	
	Check if Schedule O contains a re				
	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21			5	
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and for- eign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	483,537.	302,222.	94,635.	86,68
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	
7	Other salaries and wages	2,645,821.	1,653,698.	517,824.	474,29
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,045,621.	1,055,096.	517,024.	474,29
9	Other employee benefits	405,553.	282,359.	72,295.	50,89
0	Payroll taxes	258,299.	162,728.	51,660.	43,91
	Fees for services (nonemployees): Management				
	Legal				
	Accounting.				
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees				
	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule 0.)				
	Advertising and promotion	84,338.	55,663.		28,67
	Office expenses				
4	Information technology	101,685.	51,671.	34,322.	15,69
5	Royalties				
6	Occupancy	459,684.	407,688.	16,105.	35,89
7 8	Travel. Payments of travel or entertainment expenses for any federal, state, or local public officials.	68,296.	44,800.	17,508.	5,98
9	Conferences, conventions, and meetings	17,469.	9,041.	7,297.	1,13
1	Payments to affiliates				
2	Depreciation, depletion, and amortization	647,729.	582,779.	32,475.	32,47
3			,		
1	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	ADMINISTRATIVE EXPENSES	515,680.	226,443.	297,082.	-7,84
	MISCELLANEOUS	386,883.	121,162.	71,700.	194,02
	SUPPLIES	124,568.	114,603.	7,474.	2,49
		99,587.	92,616.	.,	6,97
	ARTIST PERFORMANCE FEE	<b>99.</b> 00/.1	JZ. UIU.	1	0
d	ARTIST PERFORMANCE FEE	99, 587.	165,377.	10,123.	-174,50

 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

 Check here
 if following

 SOP 98-2 (ASC 958-720).

## Form 990 (2023) THE NEW CHILDREN'S MUSEUM

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2	J-	J	υL	フリ	03	

Page 11

Part X Balance Sheet

	Check if Schedule O contains a response or note t	o any lin	e in this Part X			
				<b>(A)</b> Beginning of year		<b>(B)</b> End of year
1	Cash – non-interest-bearing.			418,094.	1	1,369,713.
2	Savings and temporary cash investments				2	
3	Pledges and grants receivable, net			178,917.	3	172,993.
4	Accounts receivable, net			525,611.	4	188,783.
5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantia controlled entity or family member of any of these pe	ner office I contrib rsons	er, director, utor, or 35%		5	
6	Loans and other receivables from other disqualified p	ersons (	as defined under			
	section 4958(f)(1)), and persons described in section				6	
7	Notes and loans receivable, net				7	
2 8	Inventories for sale or use			30,859.	8	17,917.
8 9 8	Prepaid expenses and deferred charges			21,385.	9	22,170.
10	a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		24,376,099.			
1	b Less: accumulated depreciation	1 <b>0</b> b	7,677,676.	17,055,910.	10c	16,698,423.
11	Investments – publicly traded securities				11	
12	Investments - other securities. See Part IV, line 11.				12	
13	Investments – program-related. See Part IV, line 11.				13	
14	Intangible assets.				14	
15	Other assets. See Part IV, line 11			2,722,594.	15	1,671,400.
16	Total assets. Add lines 1 through 15 (must equal line	33)		20,953,370.	16	20,141,399.
17	Accounts payable and accrued expenses			625,309.	17	541,757
18	1 5			N	18	
19	Deferred revenue			22,718.	19	36,451
20	Tax-exempt bond liabilities				20	
2 21	Escrow or custodial account liability. Complete Part				21	
21 22 22	Loans and other payables to any current or former or key employee, creator or founder, substantial contrib controlled entity or family member of any of these pe	ficer, dir utor, or i rsons	ector, trustee, 35%		22	
23				194,444.	23	149,359.
24				575,772.	24	52,151.
25	· -	•		2,500.	25	2,500
26				1,420,743.	26	782,218
27 28 28	Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.		X	1,120,710.		,02,210
27	Net assets without donor restrictions			18,480,817.	27	18,265,096.
28				1,051,810.	28	1,094,085.
	Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	eck here		1,001,0101	-	1/001/0001
5 29					29	
29					30	
30 31 32 33	Retained earnings, endowment, accumulated income				30 31	
	Total net assets or fund balances			10 500 607	32	10 250 101
33				19,532,627.	33	19,359,181.
- 33	ו סנמו המטווונופס מוזע דופר מסספנס/זעווע שמומוועפס		L 08/23/23	20,953,370.	55	20,141,399. Form <b>990</b> (2023

Form	ı 990	(2023)	THE	NEW	CHILDREN'S MUSEUM 95	-361958	3	Pa	ige <b>12</b>
Par	t XI				f Net Assets				
					contains a response or note to any line in this Part XI				
1			•		Part VIII, column (A), line 12)		5,9	39,7	739.
2					I Part IX, column (A), line 25)		6,3	00,1	L25.
3			•		ubtract line 2 from line 1		-3	60,3	<u>386.</u>
4	Net	assets or	r fund b	alance	s at beginning of year (must equal Part X, line 32, column (A))		19,5	32,6	527.
5			5	`	es) on investments	-	1	95,9	901.
6					of facilities				
7			•					-8,9	961.
8			,			-			
9		-			s or fund balances (explain on Schedule O)	9			0.
10					at end of year. Combine lines 3 through 9 (must equal Part X, line 32,	10	19,3	59,1	181.
Par					ients and Reporting				
		Check	if Sche	edule C	contains a response or note to any line in this Part XII				· 🗌
								Yes	No
1	Acc	ounting n	nethod	used t	prepare the Form 990: Cash $X$ Accrual Other		-		
	lf th on S	e organiza Schedule	ation ch O.	anged	s method of accounting from a prior year or checked "Other," explain				
2a	Wer	e the org	anizati	on's fir	ancial statements compiled or reviewed by an independent accountant?		. 2a		Х
	lf "Y sep;	res," cheo arate bas Separa	is, con	solidat	v to indicate whether the financial statements for the year were compiled or revie d basis, or both. Consolidated basis Both consolidated and separate basis	wed on a			
b	Wer	e the org	anizati	on's fir	ancial statements audited by an independent accountant?		. 2b	Х	
	lf "Y basi X	es," cheo is, consol Separa	idated	basis,	v to indicate whether the financial statements for the year were audited on a separate basis Consolidated basis Both consolidated and separate basis	arate			
С	lf "Y revi	es" to line w, or co	e 2a or : mpilati	2b, doe on of i	s the organization have a committee that assumes responsibility for oversight of the autors financial statements and selection of an independent accountant?	lit,	. 2c	Х	
	on S	Schedule	Ο.	0	l either its oversight process or selection process during the tax year, explain				
	Guio	dance, 2	C.F.R.	Part 2	ard, was the organization required to undergo an audit or audits as set forth in th 0, Subpart F?		. 3a		Х
b					undergo the required audit or audits? If the organization did not undergo the required a schedule O and describe any steps taken to undergo such audits		. 3b		
BAA					TEEA0112L 08/23/23		Form	1 <b>990</b> (	(2023)

SCHEDULE A (Form 990)

Total

## Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

2023

OMB No. 1545-0047

Departr Interna	nent Rev	of the Treasury enue Service	Go	o to www.irs.gov/For	m990 for instructions a	nd the I	atest in	formation.	Inspection
		organization		TM				Employer identifica	
Par			EN'S MUSEU		organizations must	comple	ata thi	95-361958	
					For lines 1 through 12,				
1			•	•	hurches described in sect		2	,	
2		A school desc	cribed in <b>sectio</b>	n 170(b)(1)(A)(ii). (Att	ach Schedule E (Form	990).)			
3		•	•		ization described in sec				
4		A medical res name, city, ar		tion operated in conju	unction with a hospital o	describe	d in sec	ction 1 <b>70(b)(1)(A)(iii)</b> . E	nter the hospital's
5	5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)								
6		A federal, sta	te, or local gov	ernment or governme	ental unit described in <b>s</b>	ection 1	<b>70(b)(</b> 1)	)(A)(v).	
7	Х	An organizatio in <b>section 17</b>	n that normally r D(b)(1)(A)(vi).(	eceives a substantial p Complete Part II.)	part of its support from a	governm	ental un	it or from the general pul	blic described
8		A community	trust described	in section 170(b)(1)(	A)(vi). (Complete Part I	l.)			
9					ction 170(b)(1)(A)(ix) operative (see instructions). Enter				
10		An organizati from activities investment in June 30, 1975	s related to its e come and unre 5. See <b>section !</b>	exempt functions, sub lated business taxable 509(a)(2). (Complete F	,	ns; and 511 tax)	(2) no r from b	more than 33-1/3% of i usinesses acquired by	ts support from gross
11		-	-	•	ely to test for public safe	-			
12 a		lines 12a thro Type I. A supp organization(s)	ugh 12d that de	escribes the type of si on operated, supervise gularly appoint or elect	ely for the benefit of, to ed in <b>section 509(a)(1)</b> of upporting organization d, or controlled by its sup t a majority of the director	and com	iplete li	nes 12e, 12f, and 12g.	
b		management of	porting organiz of the supporting <b>te Part IV, Sect</b>	organization vested in	controlled in connection the same persons that control the same persons	with its ontrol or	support manage	ted organization(s), by the supported organizat	having control or ion(s). <b>You</b>
c		Type III function	onally integrated s) (see instructi	. A supporting organizat ons). <b>You must comp</b>	tion operated in connection plete Part IV, Sections A	n with, ai <b>A, D, an</b>	nd functi <b>d E.</b>	onally integrated with, its	supported
d		functionally in	ntegrated. The c	organization generally	anization operated in cor must satisfy a distribu <b>s A and D, and Part V.</b>	nnection tion req	with its s uiremen	supported organization(s) t and an attentiveness	) that is not requirement (see
е		Check this bo	x if the organiz	ation received a writte	en determination from t	the IRS	that it is	s a Type I, Type II, Typ	e III functionally
f	En				supporting organization				
				n about the supported					
(	<b>i)</b> Na	me of supported o	rganization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	organizat	s the tion listed overning ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No	-	
(A)									
(B)									
(C)									
(D)									
(E)									

#### THE NEW CHILDREN'S MUSEUM

95-3619583

Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

# Section A. Public Support

500	tion A. Public Support						
	ndar year (or fiscal year nning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	<b>(c)</b> 2021	<b>(d)</b> 2022	<b>(e)</b> 2023	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	1,825,226.	2,579,369.	3,127,140.	4,609,623.	3,589,910.	15,731,268.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	1,825,226.	2,579,369.	3,127,140.	4,609,623.	3,589,910.	15,731,268.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,020,810.
6	Public support. Subtract line 5 from line 4						13,710,458.
Sec	tion B. Total Support						
	ndar year (or fiscal year nning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	<b>(c)</b> 2021	( <b>d)</b> 2022	<b>(e)</b> 2023	<b>(f)</b> Total
7	Amounts from line 4	1,825,226.	2,579,369.	3,127,140.	4,609,623.	3,589,910.	15,731,268.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	59,891.	47,963.	105,497.	123,746.	70,843.	407,940.
9	Net income from unrelated business activities, whether or not the business is regularly carried on		BL	89,939.			89,939.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE PART VI			3,171.	28,843.	13,595.	45,609.
11	Total support. Add lines 7 through 10						16,274,756.
12	Gross receipts from related activ	vities, etc. (see in	structions)			12	9,604,376.
13	First 5 years. If the Form 990 is organization, check this box and	for the organization of the stop here	on's first, second,	third, fourth, or f	ifth tax year as a	section 501(c)(3)	
	tion C. Computation of Pu						
	Public support percentage for 20	•			,		84.24 %
15	Public support percentage from	2022 Schedule A,	Part II, line 14			15	85.82 %
16a	<b>33-1/3% support test-2023.</b> If t and <b>stop here.</b> The organization	he organization d qualifies as a pul	id not check the b blicly supported o	oox on line 13, an rganization	d line 14 is 33-1/3	3% or more, check	this box
b	<b>33-1/3% support test—2022.</b> If the and <b>stop here.</b> The organization	ne organization die n qualifies as a pu	d not check a box blicly supported c	on line 13 or 16a	a, and line 15 is 3	3-1/3% or more, c	heck this box
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the facts	meets the facts-a	nd-circumstances	s test, check this I	box and stop here	e. Explain in Part	VI how
	<b>10%-facts-and-circumstances te</b> or more, and if the organization organization meets the facts-and	meets the facts-a d-circumstances to	nd-circumstances est. The organizat	s test, check this l tion qualifies as a	pox and stop here publicly supporte	Explain in Part dorganization	VI how the
18	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see ins	structions

Schedule A (Form 990) 2023

#### THE NEW CHILDREN'S MUSEUM

95-3619583

Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	dar year (or fiscal year beginning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in any activity that is						
	related to the organization's						
	tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on						
	its behalf						
5	The value of services or						
	facilities furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1,						
	2, and 3 received from						
	disqualified persons.						
b	Amounts included on lines 2 and 3 received from other than						
	disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13						
	for the year.						
с	Add lines 7a and 7b						
8	Public support. (Subtract line						
	7c from line 6.)			C			
Sec	tion B. Total Support			CU			
Calen	dar year (or fiscal year beginning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from						
	similar sources						
b	Unrelated business taxable						
	income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include			+			
_	gain or loss from the sale of						
	capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9,						
	10c, 11, and 12.)						
14	First 5 years. If the Form 990 is	for the organization	on's first, second	, third, fourth, or f	ifth tax year as a	section 501(c)(3)	
<u> </u>	organization, check this box and						
	tion C. Computation of Pul				、 、	40	0.
15	Public support percentage for 20	•	•••••••				00 00
	Public support percentage from 2					16	6
	tion D. Computation of Inv				(0)	/ /	•
17	Investment income percentage f	-		-			00
18	Investment income percentage fi						010
19a	33-1/3% support tests – 2023. If t is not more than 33-1/3%, check	the organization of	lid not check the	box on line 14, ar	nd line 15 is more	than 33-1/3%, and	d line 17
F			• •	•		-	
D	<b>33-1/3% support tests—2022.</b> If t line 18 is not more than 33-1/3%						
20	<b>Private foundation.</b> If the organiz		•				
	g						

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Page 4

 Part IV
 Supporting Organizations

 (Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3	a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		
I	b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.	3b		
(	c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
	<b>a</b> Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
I	b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
(	c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5	a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines</i> 5b and 5c below (if applicable). Also, provide detail in <b>Part VI,</b> including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was			
	accomplished (such as by amendment to the organizing document).	5a		
	organization's organizing document? c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5b 5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990)</i> .	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).	8		
9	a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI</b> .	9a		
I	<b>b</b> Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in <b>Part VI</b>.</i>	9b		
	c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9c		
10;	a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.	10a		
I	b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

#### organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? *If "No," describe in Part VI how the supported* 

#### Section C. Type II Supporting Organizations

during the tax year.

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees

#### Sec

- 1 2
- 3 in this regard.

#### Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
  - The organization satisfied the Activities Test. Complete line 2 below. а
  - The organization is the parent of each of its supported organizations. Complete line 3 below. h
  - The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions). С

#### 2 Activities Test. Answer lines 2a and 2b below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in Part VI.*
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

## 11 Has the organization accepted a gift or contribution from any of the following persons?

- a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?
- **b** A family member of a person described on line 11a above?

c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

## Section B. Type I Supporting Organizations

	of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	
ct	tion D. All Type III Supporting Organizations		
			Yes
	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	1	
	organization's governing documents in effect on the date of notification, to the extent not previously provided?		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported		
	organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).	2	
	the organization maintained a close and continuous working relationship with the supported organization(s).	2	
	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant		
	voice in the organization's investment policies and in directing the use of the organization's income or assets at		
	all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played		
		2	

Yes

Yes

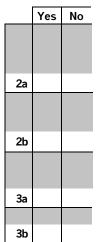
No

No

1

2

No



Page 5

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Part V 

Page 6

Sec	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
ec	tion B — Minimum Asset Amount	•	(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	-3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount see instructions).	A		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
ec	tion C – Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally inte			

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). 7

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Schedule A (Form 990) 2023

Par	t V   Type III Non-Functionally Integrated 509(a)(3) Su	upporting Organization	<b>tions</b> (continue	d)	
Sec	tion D – Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exempt pu	irposes		1	
2	Amounts paid to perform activity that directly furthers exempt purposes of	of supported organizations	5,		
	in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purposes of su	upported organizations		3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - provide	e details in <b>Part VI</b> )		5	
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			6	
	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the organizati	details	8		
9	in <b>Part VI</b> ). See instructions. Distributable amount for 2023 from Section C, line 6			9	
	Line 8 amount divided by line 9 amount			10	
		(i)	(ii)	10	(iii)
	tion E – Distribution Allocations (see instructions)	Excess Distributions	Underdistributio Pre-2023	ons	Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reasonable cause required – <i>explain in Part VI</i> ). See instructions.				
3	Excess distributions carryover, if any, to 2023				
-	From 2018				
	From 2019				
C	From 2020				
d	From 2021				
e	From 2022				
	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
	Applied to 2023 distributable amount				
i	Carryover from 2018 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D, line 7:				
a	Applied to underdistributions of prior years				
	Applied to 2023 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in <b>Part VI</b></i> . See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j and 4c.				
8	Breakdown of line 7:				
a	Excess from 2019				
b	Excess from 2020				
C	Excess from 2021				
d	Excess from 2022				
e	Excess from 2023				

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Schedule A (Form 990) 2023

#### PART II, LINE 10 - OTHER INCOME

NATURE AND SOURCE	·	2023	2022	2021	2020	2019
OTHER INCOME	TOTAL	\$ <u>13,595.</u> \$ <u>13,595.</u>	<u>\$ 28,843.</u> <u>\$ 28,843.</u>	<u>\$ 3,171.</u> <u>\$ 3,171.</u>	\$0.	<u>\$0.</u>



#### Schedule B (Form 990)

Department of the Treasury Internal Revenue Service

#### PUBLIC DISCLOSURE COPY Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information.



Name of the organization		Employer identification number		
THE NEW CHILDREN'	S MUSEUM	95-3619583		
Organization type (check or	ne):			
Filers of:	Section:			
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization			
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private for	undation		
	527 political organization			
Form 990-PF	501(c)(3) exempt private foundation			
	4947(a)(1) nonexempt charitable trust treated as a private foundation	tion		
	501(c)(3) taxable private foundation			
Check if your organization is a	overed by the General Rule or a Special Rule.			
, ,	(7), (8), or (10) organization can check boxes for both the General Rule an	d a Special Rule. See instructions.		

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining contributions totaling \$5,000 a contributor's total contributions. IBLI

#### Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the Х regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year..... \$

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule Name of or	e B (Form 990) (2023)	Employe	1 2 Page <b>2</b> r identification number
	EW CHILDREN'S MUSEUM		619583
Part I	Contributors (see instructions). Use duplicate copies of Part I if additional s	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1_</u>		\$800,000.	Person     X       Payroll        Noncash        (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>2</u>		\$170,586.	Person     X       Payroll     Image: Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>3_</u> _		<b>51</b> 4,951.	Person     X       Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ <u>144,783.</u>	Person     X       Payroll        Noncash        (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>5_</u> _		\$140,000.	Person     X       Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$ <u>310,000.</u>	Person     X       Payroll        Noncash        (Complete Part II for noncash contributions.)

Name of or	ver identification number		
THE N	3619583		
Part I	EW CHILDREN'S MUSEUM CONTRIBUTORS (see instructions). Use duplicate copies of Part I if additional s		
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
7		\$235,000	Person     X       Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
8		\$75,000	Person     X       Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		JPY.	Person       Payroll       Noncash       (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person       Payroll       Noncash       (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person       Payroll       Noncash       (Complete Part II for noncash contributions.)

2 Page **2** 

2

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)	1	1	Page <b>3</b>
Name of organization	Employer ic	lentification n	umber
THE NEW CHILDREN'S MUSEUM	95-361	9583	

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional s	space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	PUBL	- - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - \$	
٩A	TEEA0703L 08/09/23	Eshadula	B (Form 990) (20

	B (Form 990) (2023)		1 1 Page <b>4</b>				
Name of orga THE NE	anization WCHILDREN'SMUSEUM		Employer identification number 95-3619583				
	Exclusively religious, charitable, e	for the year from any one of completing Part III, enter the total (Enter this information once. See	<b>nizations described in section 501(c)(7), (8),</b> <b>contributor.</b> Complete columns (a) through (e) and I of <i>exclusively</i> religious, charitable, etc.,				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
	<u>N/A</u>		·				
		(e) Transfer of gift					
	Transferee's name, addres		Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
			·				
	Transferee's name, addres	(e) Transfer of gift ss, and ZIP + 4	Relationship of transferor to transferee				
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
Part I			·				
	Transferee's name, addres	ss, and ZIP + 4	Relationship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held				
			· +				
		(e) Transfer of gift					
	Transferee's name, addres	ss, and ZIP + 4	Relationship of transferor to transferee				
BAA	<u> </u>	TEEA0704L 08/09/23	Schedule B (Form 990) (2023)				

SCHEDULE D Supplemental Financial Statements					OMB No.	1545-0047
SCHEDULE D (Form 990)	Complet	e if the organization answered "Yes" or	n Form 990.		20	)23
Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.						to Public
Internal Revenue Service Name of the organization		<u> </u>		Employer ic	Inspec lentification n	
THE NEW CHILDR				95-361		
Part I Organiz Comple	te if the organization a	nor Advised Funds or Other Sinswered "Yes" on Form 990, Pa	milar Funds or A art IV, line 6.	ccounts		
		(a) Donor advised funds	<b>(b)</b> F	unds and o	other acco	unts
	end of year					
00 0	ntributions to (during year)					
4 Aggregate value						
		nor advisors in writing that the assets h organization's exclusive legal control?			Yes	No
6 Did the organizat	ion inform all grantees, dong	ors, and donor advisors in writing that g t of the donor or donor advisor, or for a	rant funds can be us	ed only	]	
impermissible pri		· · · · · · · · · · · · · · · · · · ·			Yes	No
	vation Easements te if the organization a	nswered "Yes" on Form 990, Pa	art IV. line 7.			
		y the organization (check all that apply				
Preservation of	of land for public use (for exam		reservation of a histo	5 1		
	natural habitat	P	reservation of a certi	fied historie	c structure	1
	of open space					
last day of the ta		held a qualified conservation contribution i	In the form of a conser	vation ease	ment on th	е
				leld at the	End of the	e Tax Year
			2a			
		ments fied historic structure in <b>clu</b> ded on line 2	2a 2b			
		on line 2c acquired after July 25, 2006,				
a historic structur	e listed in the National Regi	ster	2d			
tax year		nsferred, released, extinguished, or termin	ated by the organization	on during th	e	
		onservation easement is located				
		egarding the periodic monitoring, inspected not set to the periodic monitoring of the period of the		ations,	Yes	No
		inspecting, handling of violations, and enf				
7 Amount of expense	es incurred in monitoring, insp	ecting, handling of violations, and enforcin	ng conservation easeme	ents during	the year	
8 Does each conse and section 170(h	rvation easement reported o	n line 2d above satisfy the requirement	s of section 170(h)(4)	)(B)(i)	Yes	No
	ribe how the organization re able, the text of the footnote	ports conservation easements in its rev to the organization's financial statemer			nd balance on's accou	sheet, and anting for
Part III Organiz Comple	zations Maintaining Co te if the organization a	Ilections of Art, Historical Trea nswered "Yes" on Form 990, Pa	sures, or Other S art IV, line 8.	imilar A	ssets	
historical treasure	es or other similar assets he	r FASB ASC 958, not to report in its re eld for public exhibition, education, or re al statements that describes these item	esearch in furtherance	e of public	heet works service, p	s of art, rovide in
following amount	s relating to these items.	r FASB ASC 958, to report in its reven or public exhibition, education, or research				
(i) Revenue incl	(i) Revenue included on Form 990, Part VIII, line 1					
(ii) Assets includ	led in Form 990, Part X			\$ <u>.</u>		
2 If the organization amounts required	received or held works of art, to be reported under FASB	historical treasures, or other similar assets ASC 958 relating to these items.	s for financial gain, pro			
a Revenue included	1 on Form 990, Part VIII, line n Form 990, Part X	• 1		\$ క		
	ΠΙ ΟΠΠ <b>330</b> , Γαιι Λ			· · · · · · · · · · · · · · · · · · ·		

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2023

TEEA3301L 07/20/23

Schedule D (Form 990) 2023 THE N				95-361			Page 2
Part III Organizations Mainta	aining Collection	s of Art, Histor	ical Treasures, o	or Other Similar A	ssets	(contii	nued)
<b>3</b> Using the organization's acquisition, items (check all that apply).	accession, and other r	ecords, check any o	f the following that ma	ake significant use of its	collectio	n	
<ul> <li>a X Public exhibition</li> <li>b Scholarly research</li> </ul>			xchange program				
	ations	e Other					
4 Provide a description of the organiza		explain how they furt	her the organization's	exempt purpose in			
Part XIII. SEE PART XIII 5 During the year, did the organizat to be sold to raise funds rather that	ion solicit or receive o	donations of art, his	storical treasures, or	r other similar assets	<b>—</b>	5	
		as part of the organ	nization's collection?		Yes	2	X No
Part IV Escrow and Custodi Complete if the organ Form 990, Part X, lin	nization answered			•	an amo	ount o	n
1a Is the organization an agent, trust on Form 990, Part X?	ee, custodian, or othe	er intermediary for	contributions or othe	er assets not included	Yes	Г	No
<b>b</b> If "Yes," explain the arrangement in							
5					Amount	t	
c Beginning balance				-			
d Additions during the year							
e Distributions during the year							
f Ending balance					N		
<b>2a</b> Did the organization include an ar				,	Yes	-	No
<b>b</b> If "Yes," explain the arrangement	In Part XIII. Check ne	ere if the explanation	on has been provide			· · · · · L	
Part V Endowment Funds							
Complete if the organ	nization answered	l "Yes" on Forn	n 990 Part IV li	ne 10			
	-		-i		<u> </u>		<u> </u>
	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back		our year	
1a Beginning of year balance	2,589,712.	3,388,513	. 1,984,321		. 1	,980,	182.
<b>b</b> Contributions	350,000.	150,000	. 1,100,000	).			
c Net investment earnings, gains,							
and losses	219,977.	-448,801	. 304,192	2. 150,206	•	342,	056.
d Grants or scholarships							
e Other expenditures for facilities and programs	1,300,000.	500,000	_	155,391		382.	732.
f Administrative expenses			•		-		
<b>g</b> End of year balance	1,859,689.	2,589,712	. 3,388,513	3. 1,934,321	1	939	506.
2 Provide the estimated percentage					• 1	, , , , , , , , , , , , , , , , , , , ,	
a Board designated or quasi-endow	ment 100	.00 %					
<b>b</b> Permanent endowment	00	<u> </u>					
c Term endowment	00						
The percentages on lines 2a, 2b, and	d 2c should equal 100%	, o.					
3a Are there endowment funds not in th	e possession of the or	nanization that are h	eld and administered	for the			
organization by:						Yes	No
(i) Unrelated organizations?					. 3a(i)		Х
(ii) Related organizations?					. 3a(ii)		Х
<b>b</b> If "Yes" on line 3a(ii), are the rela					. <b>3b</b>		
4 Describe in Part XIII the intended	uses of the organizat	ion's endowment f	unds. SEE PART	T XIII			
Part VI Land, Buildings, and	l Equipment						
Complete if the organizatio	on answered "Yes" on I	Form 990, Part IV, I	ine 11a. See Form 99	90, Part X, line 10.			
Description of property	<b>(a)</b> Cost (inv	or other basis ( estment)	b) Cost or other basis (other)	(c) Accumulated depreciation	<b>(d)</b> [	Book va	alue
<b>1a</b> Land			2,232,286.		2	,232	,286.
<b>b</b> Buildings			18,544,886.	6,080,119.	12	,464	,767.
c Leasehold improvements			2,122,477.	547,373.	1	,575	,104.
d Equipment			126,598.	93,966.			,632.
<b>e</b> Other			1,349,852.	956,218.			,634.
Total. Add lines 1a through 1e. (Column	n (d) must equal Form	n 990, Part X, line	10c, column (B))				<u>,423.</u>
BAA				Sched	ule D (F	orm 99 <mark>0</mark>	J) 2023 🗌

Schedule D	(Form 990) 2023 THE NEW CHILDREN'S	MUSEUM	95-36	19583 Page <b>3</b>
Part VII	Investments – Other Securities		N/A	
	Complete if the organization answered "Yes" on			
	ption of security or category (including name of security) al derivatives	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
. ,	held equity interests.			
(3) Other				
(A) (B)				
(C)				
(D)				
(E)				
<u>(F)</u>				
(G)				
(H) (I)				
() Total (Colum	nn (b) must equal Form 990, Part X, line 12, column (B))			
Part VIII	Investments – Program Related		N/A	
	Complete if the organization answered "Yes" on	Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6) (7)				
(8)				
(9)				
(10)				
	nn (b) must equal Form 990, Part X, line 13, column (B))			
Part IX	Other Assets		111 Oct From 000 Dark V Line 15	
	Complete if the organization answered "Yes" on (a) Des	cription	TTd. See Form 990, Part X, line 15.	(b) Book value
(1) CONS	STRUCTION IN PROGRESS			329,205.
(2) MUTU	JAL FUNDS			1,342,195.
(3)				
(4)				
(5) (6)				
(7)				
(8)				
(9)				
(10)				
	umn (b) must equal Form 990, Part X, line 15, cc	lumn (B))		1,671,400.
Part X	Other Liabilities Complete if the organization answered "Yes" on	Form 990 Part IV line	11e or 11f See Form 990 Part X line	25
1.		otion of liability		(b) Book value
	al income taxes			
	JRITY DEPOSITS			2,500.
(3)				
(4)				-
(5) (6)				
(7)				
(8)				
(9)				
(10)				
(11)				
	mn (b) must equal Form 990, Part X, line 25, col			2,500.
Liability for	uncertain tax positions. In Part XIII, provide the text of the foot	tnote to the organization's fi	nancial statements that reports the organization'	s liability for uncertain

tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

Schedule D (Form 990) 2023 THE NEW CHILDREN'S MUSEUM 9	5-361958	3 Page <b>4</b>
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per I	Return	
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	. 1	6,415,385.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments 2a 195, 901		
b Donated services and use of facilities		
c Recoveries of prior year grants 2c		
c Recoveries of prior year grants       2c         d Other (Describe in Part XIII.)       SEE PART XIII         2d       258,935		
e Add lines <b>2a</b> through <b>2d</b>	. 2e	484,607.
3 Subtract line 2e from line 1	. 3	5,930,778.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		<u> </u>
a Investment expenses not included on Form 990, Part VIII, line 7b 4a 8, 961		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	. 4c	8,961.
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	. 5	5,939,739.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	r Return	
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	. 1	6,588,831.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIII.) SEE PART XIII		
e Add lines 2a through 2d.	. 2e	288,706.
3 Subtract line 2e from line 1.	. 3	6,300,125.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		, <u>,</u>
a Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	4c	
5 Total expenses. Add lines 3 and 4c. ( <i>This must equal Form 990, Part T, line 18.</i> ).	. 5	6,300,125.
Part XIII Supplemental Information		

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### PART III, LINE 1A - F/S FOOTNOTE FOR ART, TREASURES, ETC.

IN CONFORMITY WITH THE PRACTICE FOLLOWED BY MANY MUSEUMS, ART OBJECTS PURCHASED BY OR DONATED TO THE MUSEUM ARE NOT CAPITALIZED IN THE STATEMENT OF FINANCIAL POSITION. THE MUSEUM'S COLLECTION IS MADE UP OF WORKS OF ART THAT ARE HELD FOR EXHIBITION AND VARIOUS OTHER PROGRAM ACTIVITIES. EACH OF THE ITEMS IS CATALOGED, PRESERVED AND CARED FOR, AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED CONTINUOUSLY. PURCHASED COLLECTION ITEMS ARE RECORDED AS DECREASES IN NET ASSETS WITHOUT RESTRICTION IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED, OR IN NET

Schedule D (Form 990) 2023

BAA

Schedule D (Form 990) 2023

#### Part XIII Supplemental Information (continued)

#### PART III, LINE 1A - F/S FOOTNOTE FOR ART, TREASURES, ETC. (CONTINUED)

ASSETS WITH RESTRICTIONS IF THE NET ASSETS USED TO PURCHASE THE ITEMS ARE RESTRICTED BY THE DONOR. CONTRIBUTED COLLECTION ITEMS ARE EXCLUDED FROM THE FINANCIAL STATEMENTS. THE COLLECTION IS SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM THEIR SALES TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS, OR TO SUPPORT THE DIRECT CARE OF COLLECTIONS. DIRECT CARE OF COLLECTIONS IS DEFINED BY THE MUSEUM AS COSTS THAT PROLONG THE LIFE AND USEFULNESS OF THE COLLECTION, COSTS PROVIDING BENEFITS THAT ENHANCE THE QUALITY AND PROTECTION OF THE COLLECTION, AND COSTS THAT MAKE A PHYSICAL IMPACT ON COLLECTIONS OBJECTS, INCREASING OR RESTORING THEIR CULTURAL OR SCIENTIFIC VALUE. ROUTINE AND ONGOING EXPENDITURES ARE NOT CONSIDERED DIRECT CARE OF COLLECTIONS. THERE WERE NO COLLECTION ITEMS DONATED FOR THE YEARS ENDED DECEMBER 31, 2023, 2022 AND 2021.

# PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE IN CONFORMITY WITH THE PRACTICE FOLLOWED BY MANY MUSEUMS, ART OBJECTS PURCHASED BY OR DONATED TO THE MUSEUM ARE NOT CAPITALIZED IN THE STATEMENT OF FINANCIAL POSITION. THE MUSEUM'S COLLECTION IS MADE UP OF WORKS OF ART THAT ARE HELD FOR EXHIBITION AND VARIOUS OTHER PROGRAM ACTIVITIES. EACH OF THE ITEMS IS CATALOGED, PRESERVED AND CARED FOR, AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED CONTINUOUSLY. PURCHASED COLLECTION ITEMS ARE RECORDED AS DECREASES IN NET ASSETS WITHOUT RESTRICTION IN THE YEAR IN WHICH THE ITEMS ARE ACOUIRED, OR IN NET ASSETS WITH RESTRICTIONS IF THE NET ASSETS USED TO PURCHASE THE ITEMS ARE RESTRICTED BY THE DONOR. CONTRIBUTED COLLECTION ITEMS ARE EXCLUDED FROM THE FINANCIAL STATEMENTS. THE COLLECTION IS SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM THEIR SALES TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS, OR TO SUPPORT THE DIRECT CARE OF COLLECTIONS. DIRECT CARE OF COLLECTIONS IS DEFINED BY THE MUSEUM AS COSTS THAT PROLONG THE LIFE AND USEFULNESS OF THE COLLECTION, COSTS PROVIDING BENEFITS THAT ENHANCE THE QUALITY AND PROTECTION OF THE COLLECTION, AND COSTS THAT MAKE A PHYSICAL IMPACT ON COLLECTIONS OBJECTS, INCREASING OR RESTORING THEIR CULTURAL OR SCIENTIFIC TEEA3305L 07/20/23

Part XIII Supplemental Information (continued)

#### PART III, LINE 4 - DESCRIPTION OF ORGANIZATION COLLECTIONS & HOW FURTHERS EXEMPT PURPOSE (C

VALUE. ROUTINE AND ONGOING EXPENDITURES ARE NOT CONSIDERED DIRECT CARE OF COLLECTIONS. THERE WERE NO COLLECTION ITEMS DONATED FOR THE YEARS ENDED DECEMBER 31, 2023, 2022 AND 2021.

#### PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUND

FUNDS USED TO SUPPORT OPERATIONS AND MISSION.

#### PART X - FASB ASC 740 FOOTNOTE

THE MUSEUM BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND

AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE

FINANCIAL STATEMENTS.

#### SCHEDULE D, PART XI, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

COST OF GOODS SOLD. SPECIAL EVENTS EXPENSE.	\$ 13,520. 245,415.
TOTAL	\$ 258,935.
SCHEDULE D, PART XII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S	
COST OF GOODS SOLD	\$ 13,520. 245,415.
TOTAL	\$ 258,935.

	Supplemental Information Regarding Fundraising or Gaming Activities						ies	OMB No. 1545-0047
SCHEDULE G (Form 990)	Complet	he	2023					
Department of the Treasury Internal Revenue Service	Go	Open to Public Inspection						
Name of the organization		ployer identifica						
THE NEW CHILDR			tion onour	arad "Vac"	on Form 990, Part IV, lin		5-361958	3
Fart Form 990-E	Z filers are not re	quired to comp	lete this p	oart.				
—	0	aised funds the	rough any		owing activities. Check		5	
a Mail solicitation	ons email solicitations			e f	Solicitation of non-	-	-	
c Phone solicita				g		5	1113	
d In-person sol	icitations			5				
					including officers, directo			Yes X No
	highest paid indivi	iduals or entities	s (fundraise		professional fundraising int to agreements under v			
(i) Name and addres or entity (fund		(ii) Activity	have custor	fundraiser dy or control ibutions?	(iv) Gross receipts from activity	(or reta	int paid to ined by) er listed in	(vi) Amount paid to (or retained by) organization
			Yes	No		colui	mn <b>(i)</b>	<u> </u>
1								
2								
-								
3						>		
4					COL			
5		pl	JB		c cof			
6								
7								
8								
9								
10								
	nich the organizatio				contributions or has been	notified it is	exempt from	0. registration

		G (Form 990) 2023 THE NEW Fundraising Events. Complete if f reported more than \$15,000 of fur		nswered "Yes" on F		line 18, or
anue		and 6b. List events with gross rec	eipts greater than (a) Event #1 <u>ANNUAL GALA</u> (event type)	(b) Event #2	(c) Other events <u>NONE</u> (total number)	(d) Total events (add column (a) through column (c))
Revenue	1	Gross receipts	537,760.			537,760.
	2	Less: Contributions	507,640.			507,640.
	3	Gross income (line 1 minus line 2)	30,120.			30,120.
	4	Cash prizes.				
	5	Noncash prizes				
nses	6	Rent/facility costs				
Direct Expenses	7	Food and beverages	45,680.			45,680.
rect	8	Entertainment	6,950.			6,950.
Ö	9	Other direct expenses	192,784.			192,784.
	10 11	Direct expense summary. Add lines 4 thr Net income summary. Subtract line 10 fro	0 ()			= 10 / 1= 11
Par	t III		tion answered "Ye			· ·
Revenue	1	Gross revenue	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add column (a) through column (c))
Direct Expenses	2 3 4 5	Cash prizes	UBLI			
	<i>.</i>	Volunteer labor	Yes 8	Yes% No	Yes%	
	6 7	Direct expense summary. Add lines 2 thr	ugh 5 in column (d)			
	8	Net gaming income summary. Subtract li	ne 7 from line 1, colum	ın (d)		
	<b>a</b> Is th	er the state(s) in which the organization co ne organization licensed to conduct gaming No," explain:		nese states?		
		e any of the organization's gaming license /es," explain:	s revoked, suspended,			

TEEA3702L 06/08/23

Schedule G (Form 990) 2023

Sche	edule G (Form 990) 2023 THE NEW CHILDREN'S MUSEUM 95	5-3619	583	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?		Yes	No
13	Indicate the percentage of gaming activity conducted in:	1 1		
	a The organization's facility.	13a		00
	<b>b</b> An outside facility.	13b		0/0
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records			
	Name			
	Address			
I	<ul> <li>a Does the organization have a contract with a third party from whom the organization receives gaming revenu</li> <li>b If "Yes," enter the amount of gaming revenue received by the organization \$ and the of gaming revenue retained by the third party \$ c If "Yes," enter name and address of the third party:</li> </ul>	e? e amoun		No
	Name			1
	Address			 
16	Gaming manager information:			
	Name			
	Gaming manager compensation \$			
	Description of services provided			
	Description of services provided         Director/officer         Employee         Mandatory distributions:			
17	Mandatory distributions:			
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		Yes	No
	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in to organization's own exempt activities during the tax year \$			
Pa	<b>rt IV</b> Supplemental Information. Provide the explanations required by Part I, line 2b, col and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any	umns (i v additiv	ii) and ( anal	v);
	information. See instructions.	Juanti		

SCH	<b>IEDULE</b> J	Compensation Information	OMB	No. 1	545-004	47	
	For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Emplo				23		
		Complete if the organization answered "Yes" on Form 990, Part IV, line 23.					
Depart	ment of the Treasury I Revenue Service	Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.					
	of the organization		identification numb	•	ction		
THE	NEW CHILD	REN'S MUSEUM 95-36	519583				
Par	t I Question	s Regarding Compensation					
1a	Check the approp	riate box(es) if the organization provided any of the following to or for a person listed on Form 990, ne 1a. Complete Part III to provide any relevant information regarding these items.	Part		Yes	No	
	_	r charter travel	al use				
	Travel for co						
		fication and gross-up payments Health or social club dues or initiation fees					
		y spending account Personal services (such as maid, chauffeur					
			, ,				
b		s on line 1a are checked, did the organization follow a written policy regarding payment or or provision of all of the expenses described above? If "No," complete Part III to explain		1b			
2		tion require substantiation prior to reimbursing or allowing expenses incurred by all directors iccurs, including the CEO/Executive Director, regarding the items checked on line 1a?		2			
3	*	any, of the following the organization used to establish the compensation of the organization's CEO		-			
5	Executive Direct	or. Check all that apply. Do not check any boxes for methods used by a related organization scele nsation of the CEO/Executive Director, but explain in Part III.	to				
	X Compensation	on committee X Written employment contract					
	Independent	compensation consultant X Compensation survey or study					
	Form 990 of	other organizations X Approval by the board or compensation col	mmittee				
4	During the year,	did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing a related organization:					
а	0	ance payment or change-of-control payment?		4a		Х	
		receive payment from a supplemental nonqualified retirement plan?		4b		X	
С		receive payment from an equity-based compensation arrangement?	· · · · · · · · · · · [	4c		Х	
	If "Yes" to any of	lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.					
	Only section 50	1(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
	contingent on th						
	0	l?		5a		X	
D	, ,	nization?a or 5b. describe in Part III.		5b		Х	
6	For persons listed	I on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation e net earnings of:					
а	0	1?		6a		Х	
	-	inization?		6b		X	
	If "Yes" on line 6a	a or 6b, describe in Part III.					
7	For persons liste payments not de	ed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed escribed on lines 5 and 6? If "Yes," describe in Part III		7		Х	
8	Were any amour	nts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject					
	to the initial con	tract exception described in Regulations section 53.4958-4(a)(3)? e in Part III.		8		Х	
9	If "Yes" on line 8, section 53.4958-	did the organization also follow the rebuttable presumption procedure described in Regulations 6(c)?		9			
BAA		Reduction Act Notice, see the Instructions for Form 990.	Schedule J (F	orm	ı 990)	2023	

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 a	nd/or 1099-MISC and/o	r 1099-NEC compensatio	(D) Nontaxable	(E) Total of columns(B)(i)-(D)	(F) Compensation	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	benefits	columns(B)(i)-(D)	(F) Compensatior in column (B) reported as deferred on prior Form 990
ELIZABETH BUTLER-HELLEWELL	(i)	208,723.	20,000.	0.	7,350.	5,998.	242,071.	0.
1 CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
2	(ii)							
•	(i)				+		+	
3	(ii)							
A	(i)				+		+	
4	(ii) (i)							
5	(i) (ii)		+		+		+	
5	(i)				1			
6	(ii)		+		<b></b>		+	
<u>·</u>	(i)			CU				
7	(ii)				+		+	
	(i)		BL					
8	(ii)				+		+	
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)				+		+	
11	(ii)							
10	(i)				+		+	
12	(ii)							
13	(i) (ii)		+		+		+	
15	(i)							
14	(i) (ii)		+		+		+	
···	(i)							
15	(ii)		+		+		+	
	(i)							
16	(ii)		+		+		+	1
BAA	1.1.1		TEEA4102L 07/03	3/23	1	1	Schedule .	J (Form 990) 2023

95-3619583

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

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#### SCHEDULE M (Form 990)

## **Noncash Contributions**

OMB No. 1545-0047

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

95-3619583

Department of the Treasury Internal Revenue Service Name of the organization

#### THE NEW CHILDREN'S MUSEUM

Par	tl Types of F	Property								
				(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Meth noncash	od of c	<b>d)</b> determir bution a	ning mounts
1	Art – Works of ar	t								
2	Art – Historical tr	easures								
3	Art – Fractional i	nterests								
4	Books and publication	ations								
5	Clothing and house	sehold goods								
6	Cars and other ve	hicles								
7	Boats and planes									
8	Intellectual prope	rty								
9	Securities - Publ	icly traded		Х	1	67,272.	FMV			
10	Securities - Clos	ely held stock								
11	Securities - Parti	nership, LLC, or trus	t interests .							
12	Securities - Misc	ellaneous								
13		ation contribution –								
14		ation contribution –								
15		sidential								
16		mmercial								
17		ner								
18										
19						9,568.	FMV			
20		al supplies			1	9,500.	I PIV			
21				10						
22		· · · · · · · · · · · · · · · · · · ·								
23		ens								
23 24	•	facts								
24 25				v	1	E 244	EM17			
		AL		X X	<u> </u>					
26 27		ION ITEMS		Λ	T	51,092.	L M A			
27 28			)							
	Other (		)							
29					year for contributions fo gement		29			
	organization com	Sieteu i onni <b>6265</b> , i			gement		25		Yes	No
									res	NO
30a	During the year, die	d the organization rec	eive by contr	bution any p	operty reported in Part I	, lines 1 through 28, that				
						n't required to be used		20 -		37
			01	<b>:</b>				30 a		Х
	<b>b</b> If "Yes," describe the arrangement in Part II.									
32a	<b>32a</b> Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?						32 a		Х	
b	b If "Yes," describe in Part II.									
33	If the organization describe in Part I		ount in colu	mn (c) for a	type of property for wl	hich column (a) is chec	ked,			
ΒΔΔ	For Paperwork R	eduction Act Notice	see the Ins	tructions fo	r Form 990.		Schedu	ile M (	Form 99	0) 2023

95-3619583 Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.



Page 2

OMB No. 1545-0047
2023
Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

#### FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

THE NEW CHILDREN'S MUSEUM (THE "MUSEUM") IN SAN DIEGO IS AN ARTS-BASED CHILDREN'S MUSEUM WHOSE MISSION IS TO STIMULATE IMAGINATION, CREATIVITY, AND CRITICAL THINKING IN CHILDREN AND FAMILIES THROUGH INVENTIVE, ENGAGING EXPERIENCES WITH CONTEMPORARY ART. THE MUSEUM'S VISION IS TO ADDRESS A CRITICAL NEED IN OUR SOCIETY AND BECOME A LEADER IN ENGAGING CHILDREN THROUGH CONTEMPORARY ART IN ORDER TO HELP DEVELOP THE SKILLS NEEDED FOR THE 21ST CENTURY. ITS VIRTUAL AND ONSITE ACTIVITIES BUILD ON RESEARCH ABOUT BRAIN DEVELOPMENT, PLAY, AND ENGAGEMENT WITH ART.

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

THE MUSEUM OPENED IN A LA JOLLA SHOPPING CENTER IN 1983 AND MOVED TO ITS CURRENT DOWNTOWN LOCATION IN 1993. RENAMING ITSELF THE SAN DIEGO CHILDREN'S MUSEUM/MUSEO DE LOS NIÑOS, IT WAS AMONG THE FIRST CHILDREN'S MUSEUMS TO EMPHASIZE BILINGUAL ENGAGEMENT AND CROSS-BORDER ARTIST COMMISSIONS. IN 2003, THE MUSEUM CLOSED ITS DOORS TO FUNCTION "WITHOUT WALLS" WHILE CONSTRUCTING A NEW HOME. FOR FIVE YEARS, COMMUNITY OUTREACH, INCLUDING TO SAN DIEGO'S UNDERSERVED COMMUNITIES AND SCHOOLS, WAS ITS ENTIRE FOCUS.

IN 2008, THE MUSEUM OPENED IN ITS CURRENT, ENVIRONMENTALLY SUSTAINABLE, THREE-STORY, 50,000 SQUARE-FOOT FACILITY (DESIGNED BY ARCHITECT ROB QUIGLEY). THE MUSEUM RENAMED ITSELF THE NEW CHILDREN'S MUSEUM, WITH THE WORD "NEW" SIGNIFYING THAT IT WAS A "NEW" MODEL OF CHILDREN'S MUSEUM, FOCUSED ON COMMISSIONING IMMERSIVE CONTEMPORARY ART. THE MUSEUM IS A COMMUNITY RESOURCE SERVING ALL OF SAN DIEGO, AND A "BACKYARD" FOR URBAN FAMILIES LIVING DOWNTOWN. THE MUSEUM PROVIDES A SAFE AND ENGAGING PLACE TO PLAY AND IMPACTS THE SAN DIEGO ECONOMY BY PROVIDING WORK FOR ARTISTS, CLASSES AND CAMPS, AND A DESTINATION FOR LOCAL FAMILIES AS WELL AS REGIONAL, NATIONAL, AND INTERNATIONAL TOURISTS.

Schedule O (Form 990) 2023	Page
Name of the organization	Employer identification number
THE NEW CHILDREN'S MUSEUM	95-3619583

THE MUSEUM WAS ONE OF ONLY FIVE MUSEUMS AWARDED THE 2019 NATIONAL MEDAL FOR MUSEUM AND LIBRARY SERVICE IN RECOGNITION OF ITS OUTSTANDING SERVICE TO THE COMMUNITY. WIDESPREAD ACCESS CONTINUES TO BE THE CORNERSTONE OF THE MUSEUM'S PHILOSOPHY; WITH OVER 26% OF ITS ANNUAL VISITORS COMING FOR FREE OR AT DISCOUNTED RATES EACH YEAR THROUGH AN ARRAY OF COMMUNITY ACCESS INITIATIVES AND PARTNERSHIPS.

IN MAY 2021, THE MUSEUM REOPENED TO THE PUBLIC AFTER A 14-MONTH PANDEMIC CLOSURE. AFTER TWO MONTHS OF BEING OPEN, THE MUSEUM WELCOMED ITS 2,000,000TH VISITORS IN JULY 2021. THE FOLLOWING MONTH, THE MUSEUM OPENED ITS FIRST STAND-ALONE SATELLITE LOCATION IN NORTH COUNTY SAN DIEGO, CALLED THE ART + PLAY SPACE, WITH A SMALLER (2,000 SQUARE FOOT) VERSION OF ITS DOWNTOWN OFFERINGS. THE MUSEUM ALSO PROVIDES POP-UP ARTMAKING AND PROGRAMMING AT STUDIO BY THE BAY, AN ART STUDIO PARTNERSHIP WITH SEAPORT VILLAGE.

THE MUSEUM IS AN ARTS-BASED CHILDREN'S MUSEUM THAT SERVES AS A COMMUNITY RESOURCE FOR EARLY CHILDHOOD CREATIVITY THROUGH CONTEMPORARY ART AND OPEN PLAY. IT INVITES FAMILIES TO "THINK, PLAY, AND CREATE" IN MULTIPLE WAYS:

• CHILDREN TOUCH, JUMP, CLIMB, AND CRAWL AS THEY PHYSICALLY EXPLORE LARGE-SCALE, INTERACTIVE INSTALLATIONS CREATED BY COMMISSIONED CONTEMPORARY ARTISTS. EACH IS NOTABLE FOR ITS AESTHETICS, CONCEPTUAL IDEAS, CREATIVITY, PLAYABILITY, AND LAYERED INTERACTIONS. RECENTLY COMMISSIONED INSTALLATIONS (LATE 2020 - 2021) INCLUDE: ENERGIZED! BY REGAN RUSSELL: BRIAN AND THE BUGS BY KATIE RUIZ: EL MÁS ALLÁ BY PANCA VILLASEÑOR; IN THE BALANCE BY RISA PUNO; AND TEATRO PIÑATA BY DAVID REYNOSO.

• THE MUSEUM OFFERS ART-MAKING AND EDUCATIONAL THEMES IN ITS STUDIO SPACES THROUGH DROP-IN ACTIVITIES AND SCHEDULED WORKSHOPS THAT ARE FREE WITH ADMISSION. STUDIO

Schedule O (Form 990) 2023	Page
Name of the organization	Employer identification number
THE NEW CHILDREN'S MUSEUM	95-3619583

SPACES CURRENTLY INCLUDE TIKITIKO BY TANYA AGUIÑIGA, WHERE YOUNG VISITORS EXPLORE MANIPULATIVES THAT STIMULATE THE SENSES; THE ROSSO FAMILY FOUNDATION INNOVATORS LAB, THE MUSEUM'S MAKERSPACE WHERE CHILDREN EXPLORE STEAM-BASED PROJECTS; CLAY STUDIO, WHERE VISITORS SCULPT AND TAKE-HOME CLAY CREATIONS; PAINT STUDIO, THAT LETS CHILDREN PAINT A FULL-SIZED OBJECT (CURRENTLY A PICKUP TRUCK); AND TODDLER TIME WORKSHOPS THAT INCLUDE FINGER PAINTING, MOVEMENT, MUSIC, AND STORY TIME.

• DISTANCE LEARNING OFFERINGS CREATED DURING THE PANDEMIC THROUGH

@THINKPLAYCREATEFROMHOME CONTINUED THE MUSEUM'S COMMITMENT TO ART EXPOSURE AND ENGAGEMENT FOR CHILDREN AND FAMILIES. IN 2020, THE MUSEUM PRODUCED 137 VIDEOS AND 30+ ART-MAKING PROMPTS FOR USE AT HOME OR IN SCHOOL SITUATIONS. CONVERSATIONS WITH ITS COMMUNITY PARTNERS IN DIVERSE NEIGHBORHOODS SERVING LOW-INCOME FAMILIES IDENTIFIED THE NEED FOR "LOW-TECH" CREATIVE OPTIONS AS WELL. THE MUSEUM RESPONDED WITH 13,240 ARTS/LEARNING KITS CONTAINING BASIC ART SUPPLIES LIKE PAPER, COLORED PENS/PENCILS, SAFETY SCISSORS, AND ACTIVITY PAGES (SOMETIMES BILINGUAL). THE ART/LEARNING KITS CONTINUE TO BE OFFERED TO COMMUNITY PARTNERS AND SCHOOLS, ENABLING THEM TO CHOOSE FROM IN-PERSON OR VIRTUAL CREATIVE ENGAGEMENT BASED ON COMFORT LEVEL.

COMMUNITY ENGAGEMENT IS CRITICAL TO OUR MISSION, AND WE CONTINUALLY EVALUATE THE NEEDS OF UNDERSERVED AUDIENCES. THE IMPERATIVE TO MEET THE NEEDS AND PROVIDE ACCESS TO ALL AUDIENCES HAS LONG BEEN EMPHASIZED BY THE BOARD. THE MUSEUM HAS BUILT RELATIONSHIPS WITH HUNDREDS OF SCHOOLS, SOCIAL SERVICE AGENCIES, AND COMMUNITY ORGANIZATIONS SINCE OPENING IN 2008. FUELED BY RESEARCH THAT STUDENTS FROM LOW SOCIO-ECONOMIC BACKGROUNDS WHO ARE EXPOSED TO THE ARTS MAKE GREATER ACADEMIC AND PROFESSIONAL INCREASES THAN THEIR MORE PRIVILEGED PEERS, THE MUSEUM HAS DEVELOPED A ROBUST COMMUNITY ACCESS PROGRAM TO SERVE CHILDREN AND FAMILIES (IN ORDER OF

ATTENDANCE):

• SALUTE OUR TROOPS - SAN DIEGO IS HOME TO THE LARGEST POPULATION OF ACTIVE-DUTY MILITARY, RETURNING VETERANS, AND MILITARY FAMILIES IN THE NATION. THESE FAMILIES FACE UNIQUE CHALLENGES, INCLUDING FREQUENT MOVES, DEPLOYMENTS, AND READJUSTMENTS TO HOME LIFE. THE MUSEUM'S MILITARY ACCESS PROGRAM FOCUSES ON PROVIDING MILITARY FAMILIES WITH AN AFFORDABLE, ENRICHING PLACE TO FEEL APPRECIATED AND AT HOME. PARTNERSHIPS INCLUDE NATIONAL ENDOWMENT FOR THE ARTS' BLUE STAR MUSEUM'S PROGRAM (FREE ADMISSION TO ALL MILITARY FROM ARMED FORCES DAY TO LABOR DAY); USO SAN DIEGO; AND SUPPORT THE ENLISTED PROGRAM (STEP).

• SCHOOL VISITS/TITLE I - THE NEW CHILDREN'S MUSEUM OFFERS BOTH IN-PERSON AND VIRTUAL TOURS FOR SCHOOLS AND OTHER GROUPS FROM PRE-KINDERGARTEN THROUGH HIGH SCHOOL. STUDENTS, TEACHERS, AND CHAPERONES FROM DOZENS OF SCHOOLS THROUGHOUT SAN DIEGO COME FOR FREE OR AT DISCOUNTED RATES; APPROXIMATELY 60% OF ALL SCHOOL VISITS ARE FROM TITLE I SCHOOLS AND HEAD START PROGRAMS. MOST SCHOOL AND GROUP VISITS INCLUDE PARTICIPATORY, HANDS-ON EXPERIENCES THAT ENCOURAGE INQUIRY-BASED LEARNING INSPIRED BY THE MUSEUM'S ART INSTALLATIONS; INTERDISCIPLINARY APPLICATIONS IN THE CLASSROOM OF THE FOLLOWING SUBJECTS: VISUAL ARTS, READING, WRITING, SOCIAL STUDIES AND SCIENCE AND GRADE LEVEL, AGE-APPROPRIATE AND STANDARDS-ALIGNED ACTIVITIES.

• LIBRARY ACCESS PROGRAM: DISCOVER AND GO - THE MUSEUM HAS HAD A LONG-RUNNING RELATIONSHIP WITH SAN DIEGO COUNTY AND CITY LIBRARIES, OFFERING FREE ADMISSION TO LIBRARY PASS HOLDERS. AFTER THE PANDEMIC, THE SAN DIEGO PUBLIC LIBRARY INTRODUCED DISCOVER AND GO, WHICH PROVIDES CARDHOLDERS THE ABILITY TO RESERVE A FREE PASS TO VISIT THE MUSEUM. THE PASS COVERS ADMISSION FOR 2 ADULTS AND UP TO 6 CHILDREN (8 PEOPLE TOTAL).

• MUSEUMS FOR ALL - THIS COLLABORATIVE INITIATIVE BETWEEN THE ASSOCIATION OF CHILDREN'S MUSEUMS AND THE INSTITUTE FOR MUSEUMS AND LIBRARY SERVICES ENCOURAGES FAMILIES OF ALL

Schedule O (Form 990) 2023	Page 2
Name of the organization	Employer identification number
THE NEW CHILDREN'S MUSEUM	95-3619583

BACKGROUNDS TO VISIT MUSEUMS REGULARLY AND BUILD LIFELONG MUSEUM HABITS. VISITORS THAT USE AN EBT CARD (FOOD BENEFITS/WIC) CAN GET UP TO FOUR PEOPLE INTO THE MUSEUM FOR \$2/PER PERSON. THE MUSEUM ALSO OFFERS AN ACCESS FOR ALL MEMBERSHIP FOR EBT CARD HOLDERS FOR \$40 (25% OF THE REGULAR PRICE). MUSEUMS FOR ALL ADMISSIONS ACCOUNTED FOR 11% OF VISITORS IN 2021 AND 17% FOR 2022 YEAR TO DATE.

• PARTNERS IN CREATIVITY - CHILDREN AND CHAPERONES COME FROM 12 SOCIAL SERVICE AGENCIES WORKING WITH ABUSE/NEGLECT, HOMELESSNESS, LOW LITERACY, MENTAL AND PHYSICAL DISABILITIES, SUBSTANCE ABUSE, AND MIGRANT ISSUES. GROUPS ENJOY FREE VISITS IN A SAFE ENVIRONMENT WITH ACTIVITIES GEARED TO THEIR NEEDS. THE MUSEUM ALSO ASSEMBLES AND CREATES KITS WITH PROGRAMMING AND SUPPLIES TO BRING TO THE ORGANIZATIONS IF THEIR FAMILIES PREFER AN AT-HOME EXPERIENCE.

• ACCESSIBILITY MORNINGS - CHILDREN WITH DISABILITIES AND THEIR FAMILY/CARETAKERS CAN ENJOY THE MUSEUM'S INSTALLATIONS AND PROGRAMMING FOR FREE ON DESIGNATED MORNINGS ONCE A MONTH, PRIOR TO THE MUSEUM OPENING TO THE PUBLIC.

• OTHER - KIDS FREE OCTOBER, MUSEUM MONTH IN FEBRUARY, CROSS-MEMBERSHIP PROMOTIONS, AND OTHER INITIATIVES PROVIDE ADDITIONAL OPPORTUNITIES TO VISIT THE MUSEUM FOR FREE OR DEEPLY DISCOUNTED EACH YEAR.

• MASS CREATIVITY DAY AND WORKSHOPS - SINCE 2013, THE MASS CREATIVITY PROGRAM HAS IMPACTED MORE THAN 20 DIVERSE COMMUNITY GROUPS, INCLUDING BARRIO LOGAN COLLEGE INSTITUTE, BARRIO LOGAN; CASA FAMILIAR; SAN YSIDRO; CITY HEIGHTS/WEINGART LIBRARY, CITY HEIGHTS; PARADISE HILLS/SKYLINE HILLS LIBRARY, PARADISE HILLS; THE SAN DIEGO LGBT COMMUNITY CENTER, HILLCREST; SOLUTIONS FOR CHANGE, VISTA; AND SOUTH BAY COMMUNITY SERVICES, CHULA VISTA. THE WORKSHOP SERIES CULMINATES EACH JUNE ON MASS CREATIVITY DAY, WHEN PARTICIPANTS AND THE PUBLIC COME TO THE MUSEUM AND ITS PARK FOR A FREE FESTIVAL OF ARTMAKING, MUSIC, AND FUN. MASS CREATIVITY WORKSHOPS WERE HELD VIRTUALLY IN 2020 AND 2021 RESUMED IN PERSON IN 2022.

FEEDBACK FROM EVALUATIONS, OBSERVATIONS, AND COMMUNITY PARTNERS CONSISTENTLY SUPPORTS THE MUSEUM'S THEORY OF CHANGE: THAT SMALL SUCCESSES EXPERIENCED DURING OPEN PLAY AND ART ACTIVITIES REINFORCE THE DEVELOPMENT OF CRUCIAL SKILLS LIKE CONFIDENCE, OPTIMISM, CREATIVITY, PROBLEM-SOLVING, COLLABORATION, CRITICAL THINKING, AND RESILIENCE. THESE SKILLS ENCOMPASS THE OVERARCHING IMPACT THE MUSEUM STRIVES TO HAVE AND ALIGN WITH THE IDENTIFIED NEEDS OF VARIOUS COMMUNITY PARTNERS.

CHILDREN'S NEED FOR PLAY IS FUNDAMENTAL AND BASIC. INFANTS BEGIN PLAYING ALMOST IMMEDIATELY AFTER BIRTH, AND CONTINUE EVEN IN DIRE CIRCUMSTANCES, LIKE IN PRISONS OR EXTREME POVERTY. THROUGH PLAY, CHILDREN LEARN ABOUT THE WORLD AND SOCIAL RELATIONSHIPS; THEY CAN TEST OUT IDEAS AND BUILD SKILLS LIKE RESILIENCY. IT IS HOW CHILDREN LEARN BEST WHEN YOUNG AND IS AN EXPRESSION OF JOY AND GOOD HEALTH. THE MUSEUM'S EMPHASIS ON OPEN-ENDED PLAY IS ONE WAY TO COMBAT TODAY'S TREND OF DECLINING PLAYTIME DUE TO REDUCED SCHOOL FUNDING THAT HAS CANCELLED RECESS AND ART/MUSIC ELECTIVES, VARIOUS SCREENS, TIME CONSTRAINTS THAT FAVOR STRUCTURED PLAYDATES, OR TEST-PREP CLASSES.

FORM 990, PART VI, LINE 3 - DESCRIPTION OF DELEGATED DUTIES TO MANAGEMENT COMPANY KC NON PROFITS WAS HIRED TO MANAGE THE PHILANTHROPY DEPARTMENT.

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE FORM 990 IS REVIEWED BY THE EXECUTIVE, FINANCE, AND AUDIT COMMITTEES ALONG WITH THE EXECUTIVE DIRECTOR AND DIRECTOR OF FINANCE & ADMINISTRATION AND DISTRIBUTED TO THE BOARD PRIOR TO FILING.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS THE BOARD OF DIRECTORS IS REQUIRED TO REVIEW AND ACKNOWLEDGE THEIR UNDERSTANDING OF THE CONFLICT OF INTEREST POLICY UPON JOINING THE BOARD AND ANNUALLY THEREAFTER.

Schedule O (Form 990) 2023	Page 2
Name of the organization	Employer identification number
THE NEW CHILDREN'S MUSEUM	95-3619583

# FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT THE EXECUTIVE DIRECTOR'S COMPENSATION WAS DETERMINED AFTER A THOROUGH COMPARATIVE DATA REVIEW OF SIMILAR POSITIONS IN ART MUSEUMS, DELIBERATION BY THE BOARD COMPENSATION AND EXECUTIVE COMMITTEES AND FINAL APPROVAL FROM THE BOARD EXECUTIVE COMMITTEE.

# FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES THE CEO/ED COMPENSATION WAS DETERMINED AFTER A THOROUGH COMPARATIVE DATA REVIEW OF SIMILAR POSITIONS IN ART MUSEUMS, DELIBERATION BY THE BOARD COMPENSATION AND EXECUTIVE COMMITTEES AND FINAL APPROVAL FROM THE BOARD EXECUTIVE COMMITTEE FORM 990. PART VI. LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC UPON REQUEST.

THE ORGANIZATION MAKES ITS AUDITED FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE.

2

Form	4562
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Department of the Treasury Internal Revenue Service

Name(s) shown on return

# Depreciation and Amortization (Including Information on Listed Property) Attach to your tax return. Go to www.irs.gov/Form4562 for instructions and the latest information.

2023

OMB No. 1545-0172

Attachment Sequence No. 179

Identifying number

THE NEW CHILDREN'S M						95-3	619583
Business or activity to which this form relat	es						
FORM 990/990-PF							
Part I Election To Exp	ense Certain	Property Under Se	ction 179	Port I			
			· · ·			1	
	amount (see instructions)of section 179 property placed in service (see instructions)					2	
<ul> <li>4 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0</li> </ul>						3	
5 Dollar limitation for tax yea						-	
separately, see instruction						5	
			(c) Elected cost				
7 Listed property. Enter the	amount from line	29		7			
8 Total elected cost of section						8	
9 Tentative deduction. Enter						9	
<b>10</b> Carryover of disallowed de		-				10	
11 Business income limitation						11	
12 Section 179 expense dedu						12	
13 Carryover of disallowed de Note: Don't use Part II or Part II				. 13			
		nce and Other Depr			1	ee instruc	ctions.)
14 Special depreciation allow tax year. See instructions					ce during the	14	
15 Property subject to section				AV.		15	
16 Other depreciation (includi						16	647,729.
		clude listed property.					•
· · · · ·	•	Section					
17 MACRS deductions for ass	ets placed in ser	vice in tax years beginn	ing before 2023.			17	
18 If you are electing to group asset accounts, check here	any assets plac	ed in service during the	tax year into one	e or more a	eneral _		
		in Service During 2023				System	
(a) Classification of property	(b) Month and year placed in service	(C) Basis for depreciation (business/investment use only — see instructions)	(d) Recovery period	(e) Convention	(f) Method		(g) Depreciation deduction
19 a 3-year property							
<b>b</b> 5-year property							
<b>c</b> 7-year property							
<b>d</b> 10-year property							
e 15-year property							
f 20-year property							
<b>g</b> 25-year property			25 yrs		S/L		
<b>h</b> Residential rental			27.5 yrs	MM	S/L		
property		1	27.5 yrs	MM	S/L		
i Nonresidential real		1	39 yrs	MM	S/L		
property				MM	S/L		
	Assets Placed i	n Service During 2023 1	ax Year Using th			n Svstem	
20 a Class life		, j	5		S/L		
<b>b</b> 12-year.			12 yrs		S/L		
<b>c</b> 30-year.			30 yrs	MM	S/L		
d 40-year.			40 yrs	MM	S/L		
Part IV Summary (See in	structions.)	1	<u> </u>	1	<u> </u>	1	
21 Listed property. Enter amo						21	
22 Total. Add amounts from line 12	. lines 14 through 17.	lines 19 and 20 in column (a)	, and line 21. Enter he	ere and on			
the appropriate lines of your retur 23 For assets shown above a	n. Partnerships and S	corporations – see instructio	ns	<u></u>		22	647,729.
		on 263A costs		23			